

# TOWN OF VERNON

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OFFICE OF THE MAYOR

March 5, 2008

Vernon Town Council Memorial Building 14 Park Place Vernon, Connecticut 06066

Dear Town Council Members:

I am pleased to submit my recommendations on the proposed budget for the Fiscal Year July 1, 2008 through June 30, 2009. Along with my recommended budget, I forward to you the enterprise budget of the Water Pollution Control Authority for the operation of the Wastewater Treatment Facility. A copy of the Education budget as approved by the Board of Education was distributed to the Town Council under separate cover. Also included is a six-year capital improvement plan.

### Mayor's Budget Message

This proposed budget contains a 2.79% spending increase for the operations of the Town General Government and the Board of Education.

As your Mayor I believe that government has a Responsibility to our citizens for public health, public safety and public education. I believe we must be able to afford to live in Town, so the government must be Accountable to our citizens for its spending. I believe, as your Mayor, it is my job to present to you the Choices to help resolve your concerns. As your Mayor it is that Responsibility, Accountability and these Choices that will move this Town forward. We must control taxes and strive for better schools and safer streets. We must support sensible environmental policies to reduce our reliance on fossil fuel and help bring our troops home. As Mayor, I have created a sensible budget and developed new programs to bring in additional revenue to the Town. In this budget, I have balanced what we want and need with what we can afford.

In order to work toward these goals, the budget that is presented takes into account conservation of energy policies that have been developed by working with all of the department heads, and create savings of 10% from the projected 25% increase.

As everyone is aware, heath care costs in the United States have increased at a rate that cripples most budgets. After I took office, I was told that our health insurance was going to increase upwards of \$400,000. As a result, we re-bid our health insurance contract for two years, and stayed on track with self insurance costs for prescription and dental coverage. Thus, as a result, the proposed \$400,000 increase has been brought to a relatively flat increase of \$50,000 for the next year and with similar cost avoidance in the second year.

As is has been stated many times, it is essential that we increase our non-tax revenue. To begin the current year, State aid was decreased by \$334,000 below our estimates. That created a current year shortfall and was compounded as new State Aid for next year's budget had to first be reduced by that amount. Also, with interest rates on a downward trend, we anticipate a decrease of \$395,000 in investment income. So it became imperative to direct our efforts into replacing lost revenue, and several initiatives have been put in place. Areas such as delinquent taxes, building and zoning permits, tuitions, program revenue, and public works fees are some of the items receiving added emphasis and means of resourcefulness.

During my terms as a Town Council member, there have always been statements and debate regarding unfunded mandates. In this budget, there is \$30,000.00 for a lobbyist to put together a lobby program to work on our behalf to discontinue these State mandated costs, which in turn, are State mandated taxes on our Town. I requested from our departments a list of such mandates. To date, I have received over 30 examples which cause our budget to be inflated by at least \$100,000.00 per year. As Mayor, I want to stop talking about this and start taking action on every level. I want to give these lists to the associations we belong to, and furthermore, bring it to our State legislature and tell them that this Town is serious.

I have separated out the cost of leaf collection so the Town Council and our citizens can see and appreciate the cost of this service. This is a service that is always discussed. In this budget, the department request has been left in place. We are exploring opportunities to acquire property and we are applying for a permit for the storage of leaves that are collected.

We are developing an advertising program using vehicles and recycling bins for new revenue. The revenue at this point is relatively modest. But if the program is successful, we will look for a significant increase in revenue in the future.

We have also expanded our recreation programs with a fairly significant revenue increase. We are working on an internet marketing campaign through organic word searching and on-line sign ups with on-line payments. This Town has many facilities and those facilities can bring us substantial revenue if we

work on marketing them. This represents just some of the initiatives already being done.

In the 2008-2009 proposal, the largest required increase in the budget is for repayment of the 2007 and 2008 bonded debt that was authorized by the citizens of Vernon in a referendum. This is an item that we cannot reduce but we must pay. In this budget debt service has increased by 20.46% or \$769,033, due to the public's passage of the referenda in 2004 and 2006 authorizing the bonding of road reconstruction; school improvements; and sewer line renovations. The payment of the interest alone on the most recent bond issue, beginning in the 2008-2009 budget is \$846,900, and it then remains at the same level for fiscal year 2009-2010. When I received the initial bonding proposal, taking into account our spending constraints, I reworked the repayment schedule so that the Town pays interest only for the first two fiscal years of the new debt service. The Town was extremely fortunate that the bonding rate of interest was significantly low, at 3.95 %, overall. The structured repayment was necessary because in 2005 when the initial presentation of the bonding repayment was suppose to begin, it was anticipated to be at a later date and layered in as the older bonding was retiring. However, due to acceleration of the projects, the notes became due sooner, rather than later. Had we not set the repayment schedule this way, the increase would have been at least \$1,750,000 per year, beginning with this fiscal year.

Overall, the Town General Governmental spending has increased by 2.75%; and the Board of Education has increased by 3.5%. As the table below illustrates, with the inclusion of Capital Improvements, the budget increase is **2.79%**.

When accounting for the Debt Service, portion, the budget increase in total is 3.70%.

|                      | Adopted        | Mayor's Recmd. | Increase    | %       |
|----------------------|----------------|----------------|-------------|---------|
|                      | FY 2007 / 2008 | FY 2008 / 2009 | (Decrease)  | Change  |
| General Government   | \$24,438,114   | \$25,111,351   | \$673,237   | 2.75%   |
| Education            | 44,151,520     | 45,696,823     | 1,545,303   | 3.50%   |
| Capital Improvements | 443,217        | 150,000        | -293,217    | -66.16% |
| Subtotal:            | 69,032,851     | 70,958,174     | 1,925,323   | 2.79%   |
| Debt Service         | 3,759,293      | 4,528,326      | 769,033     | 20.46%  |
| Total Appropriations | \$72,792,144   | \$75,486,500   | \$2,694,356 | 3.70%   |

The change in General Government (Town) spending, represents an increase of \$85,762 over last years increase. The change in the Board of Education budget is an increase of \$236,266 over the increase of last year. The increases in spending are due to fuel costs, tipping fees, water utilities, the Rockville Public Library, Hockanum Valley Community Council and the labor contracts. I have gone to great lengths to work with the Board of Education and the Superintendent in an effort to bring the budget in at a 3.5% increase instead of 5%. The 3.5% increase was a result of those efforts, incorporating a Mayor's reduction of \$675,569. Chairperson, Cathy Rebai and her board, along with the Superintendent, worked diligently to make this happen. I would like to point out that they were able to save all day kindergarten and extended day kindergarten.

As I indicated earlier, if it was not for the renegotiation of the heath insurance, significant savings in our property insurance, and the reduction of fuel expenditures based upon the new policies, the growth in spending would have amounted to an additional increase of more than \$500,000.

Overall, the proposed spending in this budget, inclusive of the debt service; capital improvements; the Board of Education and the Town Government, increases by 3.7%.

In terms of our revenue, the Town will see a significant offset from the building permits fees for several projects. The offset will be for the 2008-2009 budget, based upon those building fees; and in the 2009-2010 budget we will benefit from an increase in tax revenue that those projects will generate. Therefore, any anticipated tax increase that might have resulted from the overall spending increase of 3.7% in the 2008-2009 budget, will be tempered by the increase in revenue.

This year I asked our departments to do a two-year budget. During my terms as a councilmember, I was always troubled by the "wait until next year" statements. When I ran for office and on the day I was sworn in, I told people I was going to look for a two-year budget. The departments complied. In this budget, you will see a proposal for the next fiscal year as well. I did reduce the requests. By doing so, the departments know what will be available next year.

Of course, there are assumptions in revenue for the next fiscal year. By doing this, the voters, taxpayers, all of our citizens and the departments can plan ahead. I am sure that there are naysayers that will not agree with a two-year projection, and will criticize this effort. But now, departments will be able to look ahead at how much can be spent for the replacement of employees or new hires, and also can negotiate for future purchases and stay within fiscal constraints, with an eye always towards the future.

### **Budget Format**

- a) This message, budget highlights, and supporting documents.
- b) Recapitulation of actual **revenues** received in Fiscal Year 2006-2007; estimated revenues to be collected in Fiscal Year 2007-2008; and the estimated revenues to be collected in Fiscal Year 2008-2009.
- c) Recapitulation of budget accounts by total departmental **appropriations**, inclusive of departmental requests and mayoral recommendations, in three sections:
  - > General Government operating budget
  - > Education operating budget
  - > Capital Improvement and Debt Service budget
- d) Budget comparison by object description showing dollar and percentage increases or decreases in each account.
- e) Statistical tables and graphs.
- f) Department narratives and a summary of budget accounts by appropriations, expenditures, departmental requests and Mayor's recommendation by sub-account.

g) Included with the summary of budget accounts, a recommendation for the Fiscal Year 2009-2010 budget cycle.

At the back of this budget document are the following special revenue and enterprise fund budgets:

- i. **Ambulance Division Account** This is a special account funded through revenue received from the service provided by the Town of Vernon Fire and Ambulance Department.
- ii. **Dog License Account** This is a special account funded through revenue received from the sale of licenses, the Town of South Windsor, Town of Coventry, and funds appropriated in the general government budget under the Animal Control account.
- iii. **Vernon Cemeteries Operation** This is a special fund that accounts for the maintenance and operation of the five town cemeteries. Supporting revenue is derived through lot sales; investment income from the perpetual care trust fund; and from the general fund.
- iv. **Recreation Programs Special Revenue Fund** This is a new account that contains the appropriations for all recreation programs, inclusive of aquatics.
- v. Wastewater Treatment Facility Operations This is an enterprise fund financed through sewer user charges.
- vi. **Center 375** This is an enterprise fund financed through payments received for the rental of space in the building.
- vii. **Data Processing Center** This is an internal service fund, which is jointly financed by the Education budget and by the Town General Government budget.

I will not say this is a bare bones budget, at 2.79% of proposed spending over last year. I will tell you that this budget takes care of our needs, our wants and balances the needs and wants with what the Town of Vernon can afford.

Respectfully,

Mayor Jason L. McCoy

### **REVENUE ESTIMATES SUMMARY**

### FISCAL YEAR 2008 / 2009

|                               | ESTIMATES      | <b>ESTIMATES</b> | INCREASE   | %       |
|-------------------------------|----------------|------------------|------------|---------|
|                               | FY 2007 / 2008 | FY 2008 / 2009   | (DECREASE) | CHANGE  |
| Revenues                      |                |                  |            |         |
| State Grants:                 |                |                  |            |         |
| Education                     | 17,638,255     | 18,150,165       | 511,910    | 2.90%   |
| Town                          | 1,927,723      | 1,650,144        | (277,579)  | -14.40% |
| Total State Grants            | 19,565,978     | 19,800,309       | 234,331    | 1.20%   |
| Other Revenue                 |                |                  |            |         |
| School Construction           | 456,622        | 430,159          | (26,463)   | -5.80%  |
| Licenses and Permits          | 503,880        | 771,280          | 267,400    | 53.07%  |
| Charges for Services          | 1,547,050      | 1,242,150        | (304,900)  | -19.71% |
| Fines and Penalties           | 24,400         | 23,400           | (1,000)    | -4.10%  |
| Use of Money and Property     | 826,300        | 460,400          | (365,900)  | -44.28% |
| Other                         | 288,133        | 324,735          | 36,602     | 12.70%  |
| Delinquent Taxes and Interest | 1,281,598      | 1,569,080        | 287,482    | 22.43%  |
| Transfers In                  | 222,130        | 281,901          | 59,771     | 26.91%  |
| Total Other Revenue           | 5,150,113      | 5,103,105        | (47,008)   | -0.91%  |
| Subtotal                      | 24,716,091     | 24,903,414       | 187,323    | 0.76%   |
| Current Taxes                 | 48,076,053     | 50,548,188       | 2,472,135  | 5.14%   |
| TOTAL REVENUES                | 72,792,144     | 75,451,602       | 2,659,458  | 3.65%   |

### **APPROPRIATIONS SUMMARY**

### FISCAL YEAR 2008 / 2009

|                                     | APPROVED       | TOWN COUNCIL   | INCREASE                              | %       |
|-------------------------------------|----------------|----------------|---------------------------------------|---------|
| _                                   | FY 2007 / 2008 | FY 2008 / 2009 | (DECREASE)                            | CHANGE  |
| <u>Appropriations</u>               |                |                |                                       |         |
| General Government:                 |                |                |                                       |         |
| General Government                  | 2,500,108      | 2,683,172      | 183,064                               | 7.32%   |
| Community and Development           | 324,182        | 339,662        | 15,480                                | 4.78%   |
| Public Safety                       | 7,332,619      | 7,702,235      | 369,616                               | 5.04%   |
| Maintenance and Development         | 5,368,915      | 5,678,009      | 309,094                               | 5.76%   |
| Human Services                      | 851,372        | 909,103        | 57,731                                | 6.78%   |
| Recreation and Culture              | 1,579,721      | 1,305,601      | (274,120)                             | -17.35% |
| Town Wide                           | 6,481,197      | 6,469,671      | (11,526)                              | -0.18%  |
| Total General Government            | 24,438,114     | 25,087,453     | 649,339                               | 2.66%   |
| Capital Improvements & Debt Service | ce:            |                |                                       |         |
| Capital Improvements - Town         | 443,217        | 139,000        | (304,217)                             | -68.64% |
| Capital Improvements - Education    | ,<br>-         | -              | · · · · · · · · · · · · · · · · · · · |         |
| Debt Service                        | 3,759,293      | 4,528,326      | 769,033                               | 20.46%  |
| Total Capital Impr. & Debt Service_ | 4,202,510      | 4,667,326      | 464,816                               | 11.06%  |
| Education                           | 44,151,520     | 45,696,823     | 1,545,303                             | 3.50%   |
| TOTAL APPROPRIATIONS                | 72,792,144     | 75,451,602     | 2,659,458                             | 3.65%   |

## **CURRENT TAX REVENUE**

Total FY 2008-2009 Budget Increase \$ 2,659,458

Net Revenue Increase - Other than
Current Taxes: 299,323

Current Tax Revenue Required \$ 2,360,135

Current Taxes Generated by Growth
in the Grand List: \$ 654,354

Revaluation impact inclusive of
Mil Rate decrease of (2.63)
from 32.91 to 30.28 1,705,781

\$ 2,360,135

- The growth in the real property is conservatively estimated at 1.41%. That number will be more precise as further analysis is conducted on the effect of revaluation on growth.
- The tax collection rate decreases from 98.45% to 98.40%; and deductions for grand list adjustments increase by \$38,400 from \$245,000 to \$283,400. [\$45,000 of this amount is for the elderly credit program].

  The Revaluation is based on a three-year phase in.

## **SUMMARY OF REVENUE REQUIRED**

| Total FY 2008-2009 Budget Increase:         | \$ 2,659,458 |
|---|--------------|
| Revenue Reductions:                         |              |
| Investment Income Decrease                  | 480,729      |
| State Grants - Non Educational              | 277,579      |
| Recreation Programs (moved to Special Fund) | 375,600      |
| School Construction Grants                  | 26,463       |
| Additional Revenue Required:                | \$ 3,819,829 |
| Revenue Additions                           |              |
| State Education Grants Increase             | 511,910      |
| Education - Transfer In - Wage Adjustment   | 317,000      |
| Non-current Tax Levies                      | 254,482      |
| Building / Zoning Permits & Liens           | 182,600      |
| Tuitions - Special Ed. & Vo-Ag              | 95,000       |
| Public Works Fees                           | 36,000       |
| Town Clerk Vital Fees                       | 20,000       |
| Medical Insurance Reimbursements            | 17,295       |
| Increase in Other Revenue                   | 25,407       |
| Increase to Current Taxes                   | 2,360,135    |
| Revenue Additions:                          | \$ 3,819,829 |

## CAPITAL IMPROVEMENTS AND DEBT SERVICE APPROPRIATIONS

### **IDENTIFICATION OF FY 2008 - 2009 CHANGES**

| Total 2008/2009 Budget                                   | \$ 4,667,326                  |        |
|--|-------------------------------|--------|
| Total 2007/2008 Budget                                   | 4,202,510                     |        |
| Capital Improvements and Debt Service decrease           | \$ 464,816                    | 11.06% |
| Description of changes                                   | Amount of Increase (Decrease) |        |
| Capital Improvements - Town                              | \$ (304,217)                  |        |
| Capital Improvements - Education                         | -                             |        |
| Debt Service - Principal: Bonds & Clean Water Fund loans | 1,975                         |        |
| Debt Service - Principal: Lease purchases                | 7,899                         |        |
| Debt Service - Interest: Bonds & Clean Water Fund loans  | 767,057                       |        |
| Debt Service - Interest: Lease purchases                 | (7,898)                       |        |

### **EDUCATION APPROPRIATIONS**

### IDENTIFICATION OF FY 2008 - 2009 CHANGES AND EFFORT AS APPROVED BY THE TOWN COUNCIL

|  |     |            | MM + 1 MM (17 1 mm) |
|--|-----|------------|---------------------|
| Education Operating Budget                                   |     |            | % Change            |
| FY 2008 - 2009 Budget As Approved by Town Council            | \$  | 45,696,823 |                     |
| FY 2007 - 2008 Budget  |     | 44,151,520 |                     |
| Education Operating Budget Increase                          | \$  | 1,545,303  | 3.50%               |
| Education Capital Outlay                                     |     |            |                     |
| FY 2008-2009 Capital Improvement Appropriation               | \$  | -          |                     |
| FY 2007-2008 Capital Improvement Appropriation               |     | _          |                     |
| Capital Improvement Appropriation Budget Increase            | \$  | -          |                     |
| Education Operating Budget Increase                          |     | 1,545,303  | 3.50%               |
| FY 2008 - 2009 Budgetary Increase in Education Effort        | \$  | 1,545,303  | 3.50%               |
| DETAIL OF CHANGES TO REQUESTED Education - Operating Budget  | BUD | <u>GET</u> |                     |
| Board of Education FY 2008 - 2009 Requested Budget           | \$  | 46,372,392 |                     |
| Mayor's Revision   |     | (675,569)  |                     |
| Town Council Revision  |     | -          |                     |
| FY 2008 - 2009 Education Budget as Proposed by the Mayor     | \$  | 45,696,823 |                     |
| Education - Capital Improvements                             |     |            |                     |
| Board of Education FY 2008 - 2009 Requested Budget           | \$  | -          |                     |
| Mayor's Recommended Reduction                                |     | -          |                     |
| Town Council Reduction                                       |     | -          |                     |
| FY 2008 - 2009 Education Proposed Capital Improvement Budget | \$  | •          |                     |

### ANALYSIS OF STATE GRANTS - BUDGET ESTIMATES

|                             | 1999-2000  | 2000-2001  | 2001-2002  | 2002-2003  | 2003-2004  | 2004-2005  | 2005-2006  | 2006-2007  | 2007-2008  | 2008-2009  | Increase<br>(Decrease)<br>Over 2007-2008<br>Estimates | Ten-Year<br>Change |
|-----------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|---|--------------------|
| Education                   | 15,144,638 | 15,187,858 | 15,262,562 | 15,274,766 | 14,690,042 | 15,419,254 | 15,866,888 | 15,949,422 | 17,638,255 | 18,150,165 | 511,910   | 3,005,527          |
| General Government          | 2,381,618  | 2,420,912  | 2,407,201  | 2,424,054  | 1,913,383  | 1,780,557  | 1,848,798  | 2,124,478  | 1,927,723  | 1,650,144  | (277,579)   | (731,474)          |
| Total                       | 17,526,256 | 17,608,770 | 17,669,763 | 17,698,820 | 16,603,425 | 17,199,811 | 17,715,686 | 18,073,900 | 19,565,978 | 19,800,309 | 234,331   | 2,274,053          |
| School Construction Grants: |            |            |            |            |            |            |            |            |            |            |   |                    |
| Principal                   | 561,936    | 546,662    | 523,915    | 523,915    | 523,915    | 473,128    | 325,115    | 412,443    | 405,314    | 395,185    | (10,129)  | (166,751)          |
| Interest                    | 322,596    | 290,181    | 257,583    | 224,814    | 191,885    | 104,227    | 85,255     | 68,273     | 51,308     | 34,974     | (16,334)  | (526,962)          |
| Total School Const. Grants: | 884,532    | 836,843    | 781,498    | 748,729    | 715,800    | 577,355    | 410,370    | 480,716    | 456,622    | 430,159    | (26,463)  | (693,713)          |

### ANALYSIS OF BUDGETED STATE EDUCATION GRANTS AND EDUCATION BUDGETS

### FOR THE FISCAL YEARS ENDED JUNE 30, 1992 - 2009

| FY<br>Ended<br>June 30, | Budget State<br>Education<br>Grants * | \$ Increase<br>(Decrease) | % Increase<br>(Decrease) |
|-------------------------|---------------------------------------|---------------------------|--------------------------|
| 1992                    | 14,489,564                            | 521,515                   | 3.73%                    |
| 1993                    | 14,293,944                            | (195,620)                 | -1.35%                   |
| 1994                    | 14,268,002                            | (25,942)                  | -0.18%                   |
| 1995                    | 14,480,578                            | 212,576                   | 1.49%                    |
| 1996                    | 14,628,645                            | 148,067                   | 1.02%                    |
| 1997                    | 14,125,596                            | (503,049)                 | -3.44%                   |
| 1998                    | 14,269,199                            | 143,603                   | 1.02%                    |
| 1999                    | 14,819,270                            | 550,071                   | 3.85%                    |
| 2000                    | 15,144,638                            | 325,368                   | 2.20%                    |
| 2001                    | 15,187,858                            | 43,220                    | 0.29%                    |
| 2002                    | 15,262,562                            | 74,704                    | 0.49%                    |
| 2003                    | 15,274,766                            | 12,204                    | 0.08%                    |
| 2004                    | 14,690,042                            | (584,724)                 | -3.83%                   |
| 2005                    | 15,419,254                            | 729,212                   | 4.96%                    |
| 2006                    | 15,866,888                            | 447,634                   | 2.90%                    |
| 2007                    | 15,949,422                            | 82,534                    | 0.52%                    |
| 2008                    | 17,638,255                            | 1,688,833                 | 10.59%                   |
| 2009                    | 18,150,165                            | 511,910                   | 2.90%                    |

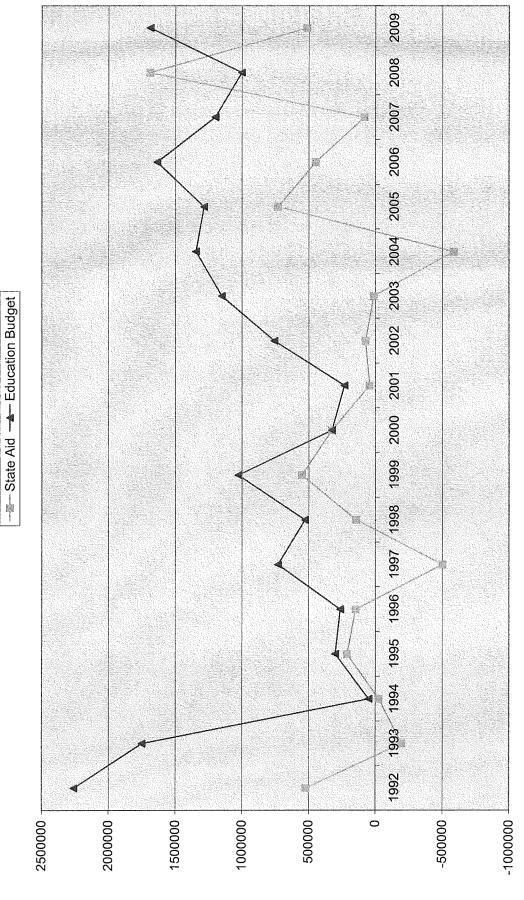
| Education<br>Budget | Budget<br>\$ Increase<br>(Decrease) | Budget<br>\$ Increase<br>(Decrease) |
|---------------------|-------------------------------------|-------------------------------------|
| 31,014,540          | 1,750,935                           | 5.98%                               |
| 31,064,540          | 50,000                              | 0.16%                               |
| 31,364,540          | 300,000                             | 0.97%                               |
| 31,628,352          | 263,812                             | 0.84%                               |
| 32,357,467          | 729,115                             | 2.31%                               |
| 32,885,582          | 528,115                             | 1.63%                               |
| 33,912,722          | 1,027,140                           | 3.12%                               |
| 34,238,756          | 326,034                             | 0.96%                               |
| 34,470,919          | 232,163                             | 0.68%                               |
| 35,228,239          | 757,320                             | 2.20%                               |
| 36,378,923          | 1,150,684                           | 3.27%                               |
| 37,722,864          | 1,343,941                           | 3.69%                               |
| 39,006,663          | 1,283,799                           | 3,40%                               |
| 40,642,209          | 1,635,546                           | 4.19%                               |
| 41,841,318          | 1,199,109                           | 2.95%                               |
| 42,842,483          | 1,001,165                           | 2.39%                               |
| 44,151,520          | 1,309,037                           | 3.06%                               |
| 45,696,823          | 1,545,303                           | 3.50%                               |

|     | ite Reveni<br>as a % of<br>cation Bu |  |
|-----|--------------------------------------|--|
|     | 46,72%                               |  |
|     | 46.01%                               |  |
|     | 45.49%                               |  |
|     | 45,78%                               |  |
|     | 45,21%                               |  |
|     | 42.95%                               |  |
|     | 42,08%                               |  |
|     | 43.28%                               |  |
|     | 43,93%                               |  |
|     | 43.11%                               |  |
|     | 41.95%                               |  |
|     | 40.49%                               |  |
|     | 37.66%                               |  |
|     | 37.94%                               |  |
| 100 | 37.92%                               |  |
|     | 37,23%                               |  |
|     | 39.95%                               |  |
|     | 39.72%                               |  |

<sup>\*</sup> Includes: Education Cost Sharing grant; Transportation grant; VO-AG grant; Non-Public Pupil Transportation grant; and Medicaid reimbursement.

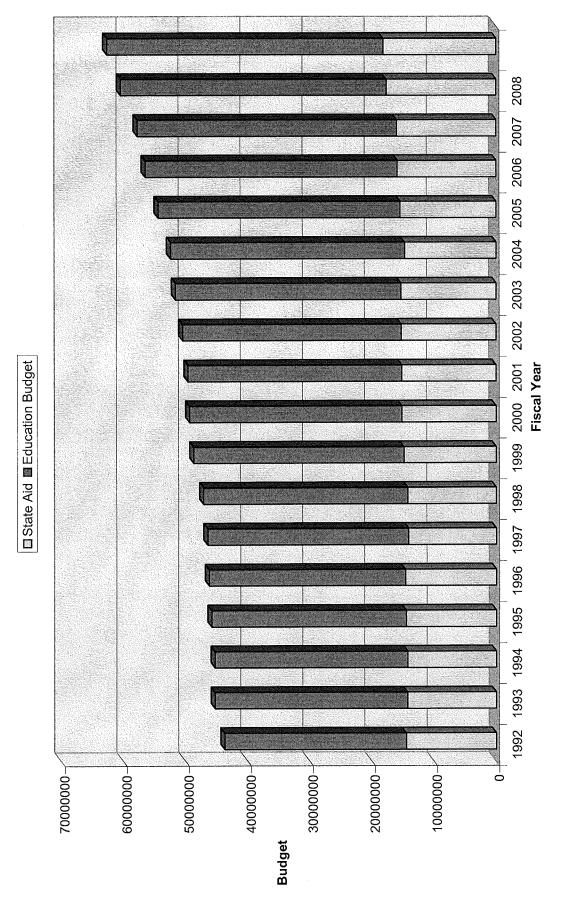
<sup>\*\*</sup> In FY 2004, \$131,000 from the Capital Improvement budget was moved to the operating budget, changing that total from \$39,006,663 to \$39,137,663.

# INCREASE / (DECREASE) OF EDUCATION BUDGET VS STATE AID



Fiscal Year

**EDUCATION BUDGET AND STATE AID** 



### **DOLLAR AND PERCENT CHANGE IN THE GRAND LIST**

### **OCTOBER 1, 2006 TO OCTOBER 1, 2007**

| -                                 | October 1, 2006 Phase-in, Year 1 of 3 (After BAA) | October 1, 2007 Phase-in, Year 2 of 3 (After BAA) | Dollar<br>Change | Percent<br>Change |
|-----------------------------------|---|---|------------------|-------------------|
| Gross Taxable Grand List:         |   |   |                  |                   |
| Real Estate                       | \$1,639,885,940                                   | \$1,661,968,930                                   | \$22,082,990     | 1.35%             |
| Personal Property                 | 73,695,005  | 74,678,809  | 983,804          | 1.33%             |
| Motor Vehicles                    | 160,501,600                                       | 163,788,320                                       | 3,286,720        | 2.05%             |
| Total Gross Taxable Grand List    | \$1,874,082,545                                   | \$1,900,436,059                                   | \$26,353,514     | 1.41%             |
| Less Phase-in                     | (365,000,409)                                     | (191,727,088)                                     | 173,273,321      | -47.47%           |
| Adjusted Gross Taxable Grand List | \$1,509,082,136                                   | \$1,708,708,971                                   | \$199,626,835    | 13.23%            |
| Less Exemptions                   | (17,803,996)                                      | (14,609,443)                                      | 3,194,553        | 17.94%            |
| NET TAXABLE GRAND LIST            | \$1,491,278,140                                   | \$1,694,099,528                                   | \$202,821,388    | 13.60%            |

## TOP TEN TAXPAYERS

### 10 / 01 / 2007 GRAND LIST

| <u>Rank</u> | <u>Taxpayer</u>                            | <u>Business</u>          | % of<br>Grand<br><u>List *</u> | Assessment<br>10 /01/ 2007<br><u>Grand List</u> |
|-------------|--|--------------------------|--------------------------------|---|
| 1.          | Chapman and The Mansions, LLC              | Land and Apartments      | 2.49%                          | \$42,128,960                                    |
| 2.          | Tri City Improvements, LLC                 | Shopping center          | 1.79%                          | 30,294,300                                      |
| 3.          | Connecticut Water Company                  | Utility                  | 1.20%                          | 20,338,804                                      |
| 4.          | Evandro Santini & Woodbrook LLC            | Land and Apartments      | 1.20%                          | 20,273,920                                      |
| 5.          | Connecticut Light & Power / Yankee Gas Co. | Utility                  | 1.00%                          | 16,910,455                                      |
| 6.          | CE Vernon II LLC                           | Shopping center          | 0.93%                          | 15,797,900                                      |
| 7.          | Chapman Acres LLC                          | Apartments               | 0.53%                          | 9,005,100                                       |
| 8.          | Boston Rockville / Boston Vernon           | Shopping centers / Land  | 0.47%                          | 7,987,500                                       |
| 9.          | Kerensky, Schneider (Risley Trust)         | Commercial / Residential | 0.40%                          | 6,781,300                                       |
| 10.         | Talcotville Development Co.                | Commercial               | 0.36%                          | 6,083,090                                       |
|             | Total Top 10                               |                          | 10.37%                         | \$175,601,329                                   |

<sup>\*</sup> Based on the October 1, 2007 Net Taxable Grand List of \$1,694,099,528 (After BAA - Phase-In, Year 2 of 3).

## Grand List October 1, 2007 \* PHASE-IN \*

|   | Gross As                  | sessment                  |
|---|---------------------------|---------------------------|
|   | Before BAA                | After BAA                 |
|   | Phase-in year 2of3        | Phase-in year 2of3        |
| Real Property                                   |                           |                           |
| 100 RESIDENTIAL                                 | \$1,244,712,170           | \$1,244,683,510           |
| 200 COMMERCIAL                                  | 221,220,220               | 221,220,220               |
| 300 INDUSTRIAL                                  | 22,663,820                | 22,663,820                |
| 400 PUBLIC UTILITY                              | 1,608,110                 | 1,608,110                 |
| 500 VACANT LAND                                 | 13,279,900                | 13,279,900                |
| 600 USE ASSESSMENT                              | 309,720                   | 309,720                   |
| 800 APARTMENTS                                  | 158,203,650               | 158,203,650               |
| Total Real Property                             | \$1,661,997,590           | \$1,661,968,930           |
| Personal Property                               |                           |                           |
| 9. Non-registered motor vehicles                | \$1,057,245               | \$1,057,245               |
| 10. Machinery and equipment                     | 2,140,520                 | 2,140,520                 |
| 11. Horses and ponies                           | 440                       | 440                       |
| 12. Commercial fishing apparatus                | 13,970                    | 13,970                    |
| 13. New manufacturing machinery & equipment     | 2,795,530                 | 2,795,530                 |
| 15A. Manufacturing machinery & equip tax relief | 2,160,750                 | 2,160,750                 |
| 15B. Boitech manufacturing equipment            | 18,660                    | 18,660                    |
| 16. Furniture and fixtures                      | 24,140,518                | 24,140,518                |
| 17. Farm machinery                              | 37,290                    | 37,290                    |
| 18. Farming tools                               | 1,870                     | 1,870                     |
| 19. Mechanics tools                             | 552,420                   | 552,420                   |
| 20. EDP equipment                               | 5,285,685                 | 5,285,685                 |
| 21. Telecommunications                          | 1,252,540                 | 1,252,540                 |
| 22. Utility equipment                           | 29,395,519                | 29,395,519                |
| 23. Supplies on hand                            | 352,390                   | 352,390                   |
| 24. Other taxable goods                         | 4,217,355                 | 4,217,355                 |
| 25. Penalty (25%)                               | 1,262,947                 | 1,256,107                 |
| Total Personal Property                         | \$74,685,649              | \$74,678,809              |
| Motor Vehicles                                  | \$163,788,320             | \$163,788,320             |
| Gross Taxable Grand List                        | \$1,900,471,559           | \$1,900,436,059           |
| Less Exemptions                                 | (206,336,531)             | (206,336,531)             |
| Net Taxable Grand List                          | \$1,694,135,028           | \$1,694,099,528           |
| Tay Evenut Deal Estate                          | <b>0000 047 040</b>       | <b>#000 047 040</b>       |
| Tax Exempt Personal                             | \$232,017,940<br>\$13,500 | \$232,017,940<br>\$13,500 |
| Tax Exempt Personal                             | \$13,500                  | \$13,500                  |

NET TAXABLE GRAND LIST AND % CHANGE - BY TAXABLE PROPERTY - 10/1/07 AFTER BAA \* PHASE-IN, YEAR 2 0f 3 \*

FOR THE FISCAL YEARS 1998/99 - 2008/09 (GRAND LISTS 10/1/1997 - 10/1/2007)

|                |                   | Real Property             | erty        | Personal Property         | perty       | Motor Vehicles            | cles        | Total                     |             |
|----------------|-------------------|---------------------------|-------------|---------------------------|-------------|---------------------------|-------------|---------------------------|-------------|
| Fiscal<br>Year | Grand<br>List     | Net Taxable<br>Grand List | %<br>Change |
| 1998/99        | 10/1/97           | \$967,618,400             | 0.67%       | \$56,999,680              | 6.95%       | \$115,558,018             | 1.12%       | \$1,140,176,098           | 1.02%       |
| 1999/00        | 10/1/98           | 973,980,060               | %99:0       | 58,337,900                | 2.35%       | 121,879,830               | 5.47%       | 1,154,197,790             | 1.23%       |
| 2000/01        | 10/1/99           | 974,374,250               | 0.04%       | 58,045,260                | -0.50%      | 129,905,460               | 6.58%       | 1,162,324,970             | 0.70%       |
| 2001/02        | 10/1/00           | 1,009,633,561             | 3.62%       | 60,545,450                | 4.31%       | 135,969,618               | 4.67%       | 1,206,148,629             | 3.77%       |
| 2002/03        | 10/1/01           | 1,021,328,508             | 1.16%       | 57,972,292                | -4.25%      | 139,279,772               | 2.43%       | 1,218,580,572             | 1.03%       |
| 2003/04        | 10/1/02           | 1,040,012,554             | 1.83%       | 61,813,768                | 6.63%       | 142,627,610               | 2.40%       | 1,244,453,932             | 2.12%       |
| 2004/05        | 10/1/03           | 1,050,805,694             | 1.04%       | 65,482,777                | 5.94%       | 137,661,775               | -3.48%      | 1,253,950,246             | 0.76%       |
| 2005/06        | 10/1/04           | 1,070,314,493             | 1.86%       | 68,130,433                | 4.04%       | 146,544,210               | 6.45%       | 1,284,989,136             | 2.48%       |
| 2006/07        | 10/1/05           | 1,084,123,077             | 1.29%       | 71,432,611                | 4.85%       | 155,547,030               | 6.14%       | 1,311,102,718             | 2.03%       |
| 2007/08 *      | 10/1/06           | 1,263,919,130             | 16.58%      | 70,146,000                | -1.80%      | 157,213,010               | 1.07%       | 1,491,278,140             | 13.74%      |
| 2008/09 **     | 10/1/07           | 1,462,490,182             | 15.71%      | 71,232,876                | 1.55%       | 160,376,470               | 2.01%       | 1,694,099,528             | 13.60%      |
| TEN YEAR       | TEN YEAR % CHANGE |                           | 51.14%      |                           | 24.97%      |                           | 38.78%      |                           | 48.58%      |

<sup>\*</sup> Phase-in of Real Property - Year 1 of 3; \*\* Phase-in of Real Property - Year 2 of 3.

NET TAXABLE GRAND LIST AND DOLLAR CHANGE - BY TAXABLE PROPERTY - 10/1/07 AFTER BAA \* PHASE-IN, YEAR 2 of 3 \*

FOR THE FISCAL YEARS 1998/99 - 2008/09 (GRAND LISTS 10/1/1997 - 10/1/2007)

|            |                        | Real Property             | operty       | Personal Property         | roperty      | Motor Vehicles            | hicles       | Total                     |              |
|------------|------------------------|---------------------------|--------------|---------------------------|--------------|---------------------------|--------------|---------------------------|--------------|
| Fiscal     | Grand<br>List          | Net Taxable<br>Grand List | \$<br>Change |
| 1998/99    | 10/1/97                | \$967,618,400             | \$6,480,310  | \$56,999,680              | \$3,703,370  | \$115,558,018             | \$1,275,648  | \$1,140,176,098           | \$11,459,328 |
| 1999/00    | 10/1/98                | 973,980,060               | 6,361,660    | 58,337,900                | 1,338,220    | 121,879,830               | 6,321,812    | 1,154,197,790             | 14,021,692   |
| 2000/01    | 10/1/99                | 974,374,250               | 394,190      | 58,045,260                | (292,640)    | 129,905,460               | 8,025,630    | 1,162,324,970             | 8,127,180    |
| 2001/02    | 10/1/00                | 1,009,633,561             | 35,259,311   | 60,545,450                | 2,500,190    | 135,969,618               | 6,064,158    | 1,206,148,629             | 43,823,659   |
| 2002/03    | 10/1/01                | 1,021,328,508             | 11,694,947   | 57,972,292                | (2,573,158)  | 139,279,772               | 3,310,154    | 1,218,580,572             | 12,431,943   |
| 2003/04    | 10/1/02                | 1,040,012,554             | 18,684,046   | 61,813,768                | 3,841,476    | 142,627,610               | 3,347,838    | 1,244,453,932             | 25,873,360   |
| 2004/05    | 10/1/03                | 1,050,805,694             | 10,793,140   | 65,482,777                | 3,669,009    | 137,661,775               | (4,965,835)  | 1,253,950,246             | 9,496,314    |
| 2005/06    | 10/1/04                | 1,070,314,493             | 19,508,799   | 68,130,433                | 2,647,656    | 146,544,210               | 8,882,435    | 1,284,989,136             | 31,038,890   |
| 2006/07    | 10/1/05                | 1,084,123,077             | 13,808,584   | 71,432,611                | 3,302,178    | 155,547,030               | 9,002,820    | 1,311,102,718             | 26,113,582   |
| 2007/08 *  | 10/1/06                | 1,263,919,130             | 179,796,053  | 70,146,000                | (1,286,611)  | 157,213,010               | 1,665,980    | 1,491,278,140             | 180,175,422  |
| 2008/09 ** | 10/1/07                | 1,462,490,182             | 198,571,052  | 71,232,876                | 1,086,876    | 160,376,470               | 3,163,460    | 1,694,099,528             | 202,821,388  |
| TEN YEAR   | TEN YEAR AVE \$ CHANGE | NGE                       | 49,487,178   |                           | 1,423,320    |                           | 4,481,845    |                           | 55,392,343   |

<sup>\*</sup> Phase-in of Real Property - Year 1 of 3; \*\* Phase-in of Real Property - Year 2 of 3.

NET TAXABLE GRAND LIST AND PERCENTAGE OF TOTAL - BY TAXABLE PROPERTY - 10/1/07 AFTER BAA \* PHASE IN, YEAR 2 of 3 \*

FOR THE FISCAL YEARS 1998/99 - 2008/09 (GRAND LISTS 10/1/1997 - 10/1/2007)

|                |               | Real Property             | erty          | Personal Property         | roperty       | Motor Vehicles            | iicles        | Total                     |
|----------------|---------------|---------------------------|---------------|---------------------------|---------------|---------------------------|---------------|---------------------------|
| Fiscal<br>Year | Grand<br>List | Net Taxable<br>Grand List | % of<br>Total | Net Taxable<br>Grand List | % of<br>Total | Net Taxable<br>Grand List | % of<br>Total | Net Taxable<br>Grand List |
| 1998/99        | 10/1/97       | \$967,618,400             | 84.87%        | \$56,999,680              | 2.00%         | \$115,558,018             | 10.14%        | \$1,140,176,098           |
| 1999/00        | 10/1/98       | 973,980,060               | 84.39%        | 58,337,900                | 5.05%         | 121,879,830               | 10.56%        | 1,154,197,790             |
| 2000/01        | 10/1/99       | 974,374,250               | 83.83%        | 58,045,260                | 4.99%         | 129,905,460               | 11.18%        | 1,162,324,970             |
| 2001/02        | 10/1/00       | 1,009,633,561             | 83.71%        | 60,545,450                | 5.02%         | 135,969,618               | 11.27%        | 1,206,148,629             |
| 2002/03        | 10/1/01       | 1,021,328,508             | 83.81%        | 57,972,292                | 4.76%         | 139,279,772               | 11.43%        | 1,218,580,572             |
| 2003/04        | 10/1/02       | 1,040,012,554             | 83.57%        | 61,813,768                | 4.97%         | 142,627,610               | 11.46%        | 1,244,453,932             |
| 2004/05        | 10/1/03       | 1,050,805,694             | 83.80%        | 65,482,777                | 5.22%         | 137,661,775               | 10.98%        | 1,253,950,246             |
| 2005/06        | 10/1/04       | 1,070,314,493             | 83.29%        | 68,130,433                | 5.30%         | 146,544,210               | 11.40%        | 1,284,989,136             |
| 2006/07        | 10/1/05       | 1,084,123,077             | 82.69%        | 71,432,611                | 5.45%         | 155,547,030               | 11.86%        | 1,311,102,718             |
| 2007/08 *      | 10/1/06       | 1,263,919,130             | 84.75%        | 70,146,000                | 4.70%         | 157,213,010               | 10.54%        | 1,491,278,140             |
| 2008/09 **     | 10/1/07       | 1,462,490,182             | 86.33%        | 71,232,876                | 4.20%         | 160,376,470               | 9.47%         | 1,694,099,528             |

<sup>\*</sup> Phase-in of Real Property - Year 1 of 3; \*\* Phase-in of Real Property - Year 2 of 3.

REAL PROPERTY - GROSS TAXABLE GRAND LIST AND % CHANGE - BY TYPE, 10/1/07 AFTER BAA \* PHASE-IN, YEAR 2 of 3 \*

FOR THE FISCAL YEARS 1998/99 - 2008/09 (GRAND LISTS 10/1/1997 - 10/1/2007)

|                   |               | Residential                 |             | Commercial / Industrial / Utility | trial / Utility | Vacant Land / Use Assess.   | e Assess.   | Total                       |             |
|-------------------|---------------|-----------------------------|-------------|-----------------------------------|-----------------|-----------------------------|-------------|-----------------------------|-------------|
| Fiscal<br>Year    | Grand<br>List | Gross Taxable<br>Grand List | %<br>Change | Gross Taxable<br>Grand List       | %<br>Change     | Gross Taxable<br>Grand List | %<br>Change | Gross Taxable<br>Grand List | %<br>Change |
| 1998/99           | 10/1/97       | \$697,180,480               | 0.15%       | \$273,102,390                     | 2.26%           | \$4,531,880                 | -11.66%     | \$974,814,750               | %29.0       |
| 1999/00           | 10/1/98       | 701,057,200                 | 0.56%       | 275,502,120                       | 0.88%           | 4,383,910                   | -3.27%      | 980,943,230                 | 0.63%       |
| 2000/01           | 10/1/99       | 706,976,790                 | 0.84%       | 270,002,540                       | -2.00%          | 4,297,590                   | -1.97%      | 981,276,920                 | 0.03%       |
| 2001/02           | 10/1/00       | 727,050,538                 | 2.84%       | 272,806,300                       | 1.04%           | 16,586,893                  | 285.96%     | 1,016,443,731               | 3.58%       |
| 2002/03           | 10/1/01       | 734,571,655                 | 1.03%       | 277,683,110                       | 1.79%           | 15,595,303                  | -5.98%      | 1,027,850,068               | 1.12%       |
| 2003/04           | 10/1/02       | 745,786,294                 | 1.53%       | 283,750,065                       | 2.18%           | 17,002,255                  | 9.02%       | 1,046,538,614               | 1.82%       |
| 2004/05           | 10/1/03       | 754,075,254                 | 1.11%       | 285,067,415                       | 0.46%           | 18,184,905                  | 6.96%       | 1,057,327,574               | 1.03%       |
| 2005/06           | 10/1/04       | 760,655,646                 | 0.87%       | 294,457,295                       | 3.29%           | 23,491,012                  | 29.18%      | 1,078,603,953               | 2.01%       |
| 2006/07           | 10/1/05       | 774,365,358                 | 1.80%       | 301,429,935                       | 2.37%           | 16,590,034                  | -29.38%     | 1,092,385,327               | 1.28%       |
| 2007/08 *         | 10/1/06       | 1,236,454,850               | 59.67%      | 393,213,350                       | 30.45%          | 10,217,740                  | -38.41%     | 1,639,885,940               | 50.12%      |
| 2008/09 **        | 10/1/07       | 1,244,683,510               | %29.0       | 403,695,800                       | 2.67%           | 13,589,620                  | 33.00%      | 1,661,968,930               | 1.35%       |
| TEN YEAR % CHANGE | CHANGE        |                             | 78.53%      |                                   | 47.82%          |                             | 199.87%     |                             | 70.49%      |

<sup>\*</sup> Phase-in - Year 1 of 3; \*\* Phase-in - Year 2 of 3.

REAL PROPERTY - GROSS TAXABLE GRAND LIST AND DOLLAR CHANGE - BY TYPE, 10/1/07 AFTER BAA \* PHASE-IN, YEAR 2 0f 3 \*

FOR THE FISCAL YEARS 1998/99 - 2008/09 (GRAND LISTS 10/1/1997 - 10/1/2007)

|            |                        | Residential                 | ıtial        | Commercial / Industrial / Utility | ıstrial / Utility | Vacant Land / Use Assess.   | se Assess.   | Total                       |              |
|------------|------------------------|-----------------------------|--------------|-----------------------------------|-------------------|-----------------------------|--------------|-----------------------------|--------------|
| Fiscal     | Grand                  | Gross Taxable<br>Grand List | \$<br>Change | Gross Taxable<br>Grand List       | \$<br>Change      | Gross Taxable<br>Grand List | \$<br>Change | Gross Taxable<br>Grand List | \$<br>Change |
| 1998/99    | 10/1/97                | \$697,180,480               | \$1,034,080  | \$273,102,390                     | \$6,036,780       | \$4,531,880                 | (\$598,050)  | \$974,814,750               | \$6,472,810  |
| 1999/00    | 10/1/98                | 701,057,200                 | 3,876,720    | 275,502,120                       | 2,399,730         | 4,383,910                   | (147,970)    | 980,943,230                 | 6,128,480    |
| 2000/01    | 10/1/99                | 706,976,790                 | 5,919,590    | 270,002,540                       | (5,499,580)       | 4,297,590                   | (86,320)     | 981,276,920                 | 333,690      |
| 2001/02    | 10/1/00                | 727,050,538                 | 20,073,748   | 272,806,300                       | 2,803,760         | 16,586,893                  | 12,289,303   | 1,016,443,731               | 35,166,811   |
| 2002/03    | 10/1/01                | 734,571,655                 | 7,521,117    | 277,683,110                       | 4,876,810         | 15,595,303                  | (991,590)    | 1,027,850,068               | 11,406,337   |
| 2003/04    | 10/1/02                | 745,786,294                 | 11,214,639   | 283,750,065                       | 6,066,955         | 17,002,255                  | 1,406,952    | 1,046,538,614               | 18,688,546   |
| 2004/05    | 10/1/03                | 754,075,254                 | 8,288,960    | 285,067,415                       | 1,317,350         | 18,184,905                  | 1,182,650    | 1,057,327,574               | 10,788,960   |
| 2005/06    | 10/1/04                | 760,655,646                 | 6,580,392    | 294,457,295                       | 9,389,880         | 23,491,012                  | 5,306,107    | 1,078,603,953               | 21,276,379   |
| 2006/07    | 10/1/05                | 774,365,358                 | 13,709,712   | 301,429,935                       | 6,972,640         | 16,590,034                  | (6,900,978)  | 1,092,385,327               | 13,781,374   |
| 2007/08 *  | 10/1/06                | 1,236,454,850               | 462,089,492  | 393,213,350                       | 91,783,415        | 10,217,740                  | (6,372,294)  | 1,639,885,940               | 547,500,613  |
| ** 60/800  | 10/1/07                | 1,244,683,510               | 8,228,660    | 403,695,800                       | 10,482,450        | 13,589,620                  | 3,371,880    | 1,661,968,930               | 22,082,990   |
| TEN YEAR A | TEN YEAR AVE \$ CHANGE | ш                           | 54,750,303   |                                   | 13,059,341        |                             | 905,774      |                             | 68,715,418   |

<sup>\*</sup> Phase-in - Year 1 of 3; \*\* Phase-in - Year 2 of 3.

TOWN OF VERNON, CT

REAL PROPERTY - GROSS TAXABLE GRAND LIST AND PERCENT OF TOTAL - BY TYPE, 10/1/07 AFTER BAA \* PHASE-IN, YEAR 2 of 3 \*

FOR THE FISCAL YEARS 1998/99 - 2008/09 (GRAND LISTS 10/1/1997 - 10/1/2007)

|           |         | Residential                 | ıtial         | Commercial / Industrial / Utility | ustrial / Utility | Vacant Land / Use Assess.   | se Assess.    | Total                       |
|-----------|---------|-----------------------------|---------------|-----------------------------------|-------------------|-----------------------------|---------------|-----------------------------|
| Fiscal    | Grand   | Gross Taxable<br>Grand List | % of<br>Total | Gross Taxable<br>Grand List       | % of<br>Total     | Gross Taxable<br>Grand List | % of<br>Total | Gross Taxable<br>Grand List |
| 1998/99   | 10/1/97 | \$697,180,480               | 71.52%        | \$273,102,390                     | 28.02%            | \$4,531,880                 | 0.46%         | \$974,814,750               |
| 1999/00   | 10/1/98 | 701,057,200                 | 71.47%        | 275,502,120                       | 28.09%            | 4,383,910                   | 0.45%         | 980,943,230                 |
| 2000/01   | 10/1/99 | 706,976,790                 | 72.05%        | 270,002,540                       | 27.52%            | 4,297,590                   | 0.44%         | 981,276,920                 |
| 2001/02   | 10/1/00 | 727,050,538                 | 71.53%        | 272,806,300                       | 26.84%            | 16,586,893                  | 1.63%         | 1,016,443,731               |
| 2002/03   | 10/1/01 | 734,571,655                 | 71.47%        | 277,683,110                       | 27.02%            | 15,595,303                  | 1.52%         | 1,027,850,068               |
| 2003/04   | 10/1/02 | 745,786,294                 | 71.26%        | 283,750,065                       | 27.11%            | 17,002,255                  | 1.62%         | 1,046,538,614               |
| 2004/05   | 10/1/03 | 754,075,254                 | 71.32%        | 285,067,415                       | 26.96%            | 18,184,905                  | 1.72%         | 1,057,327,574               |
| 2005/06   | 10/1/04 | 760,655,646                 | 70.52%        | 294,457,295                       | 27.30%            | 23,491,012                  | 2.18%         | 1,078,603,953               |
| 2006/07   | 10/1/05 | 774,365,358                 | %68.02        | 301,429,935                       | 27.59%            | 16,590,034                  | 1.52%         | 1,092,385,327               |
| 2007/08 * | 10/1/06 | 1,236,454,850               | 75.40%        | 393,213,350                       | 23.98%            | 10,217,740                  | 0.62%         | 1,639,885,940               |
| * 60/8002 | 10/1/07 | 1,244,683,510               | 74.89%        | 403,695,800                       | 24.29%            | 13,589,620                  | 0.82%         | 1,661,968,930               |

<sup>\*</sup> Phase-in - Year 1 of 3; \*\* Phase-in - Year 2 of 3.